4Q 2024 Financial Results





Disclaimer



With the Capital Markets Board Bulletin dated 28.12.2023 and numbered 2023/81, it was announced to the public that issuers and capital market institutions subject to the financial reporting regulations of the Capital Markets Board are required to apply inflation accounting in accordance with the provisions of TAS 29 for annual financial reports for the fiscal periods ending on or after 31.12.2023.

In this presentation, which has been prepared regarding the financial results for the year 2024, our Company, which applies Turkish Accounting/Financial Reporting Standards in accordance with the Capital Markets Board's decision dated 28.12.2023, has applied inflation accounting in accordance with the provisions of TAS 29, and independent audited financial data has been used. Additionally, for the purpose of facilitating a more accurate analysis of Tat Gida by investors and analysts, selected key indicators from past investor presentations prepared based on historical cost (which have not been independently audited) have also been included.

This presentation contains certain forward-looking statements, opinions, and estimated figures. These reflect the current views of the Company's Management regarding future conditions and are based on certain assumptions. While it is believed that the expectations reflected in this presentation are reasonable under the current conditions, actual results may differ due to changes in the variables and assumptions underlying the forward-looking statements and estimated figures.

Accordingly, the Company, its Board Members, advisors, or employees shall not be held liable for any loss or damage incurred directly or indirectly by any individual due to any information or communication provided within the scope of this presentation, or due to any decision made based on or omitted from the information included herein. As of the time this presentation was prepared, all information contained herein is believed to be accurate; however, Tat Gida accepts no liability for any errors that may arise during the writing and publishing process.

Agenda



Veysel Memiş

Chairman and General Manager

Tat Gıda at a Glance 4Q 2024 Operational Results Recent Developments



Merve Cansın Kaplan

Sustainability, Strategy and Communications Manager



Hüseyin Yalçın

FP&A and Cost Accounting
Group Manager

Sustainability

4Q 2024 Financial Results

Competitive Advantage in Operational Processes from Farm to Fork



High-Capacity Leading Production Facilities

- Leader in total tomato processing capacity under one roof:
 - 1st in Turkiye
 - 5th in Europe
 - 13th in the world
- Three facilities strategically located for easy access to the supply chain and distribution network:
 - Karacabey/Bursa:
 5,450 tons/day
 - Mustafakemalpaşa/Bursa:
 2,800 tons/day
 - Torbalı/İzmir:
 2,900 tons/day
- Growth-oriented capacity investments:
 - PET (sauce) filling: 85 mn units/year (120 mn units/year by mid-2025)
 - Ready to eat meal: 180,000 units/day
 (230,000 units/day by mid-2025)

Extensive Supply Chain and Distribution Network

- ➤ Turkiye's globally competitive position in the tomato category:
 - · Tomato processing ranking: 4th
 - Tomato processing market share: 6%
- Conracted farmers
 - Over 500 contracted farmers
- Spot purchases
- ➤ The only company in Turkey engaged in the digital farming applications
 - 2.600 decares of farmland
 - 5% of the processed volume
- Proximity to Karacabey, which accounts for one-third of Turkiye's agricultural output
- > Extensive distribution network

Strong Brand Value and Sales Channels

- Strong brand value in domestic and international markets
- Extensive presence across all sales channels in Turkiye
 - Discount markets
 - National and local chains
 - Traditional sales points
 - HoReCa (hotels/restaurants/cafe)
- > #1 in household penetration in Turkiye
- > International sales channels
 - Exports to more than 45 countries
 - Participation in international tenders
 - Leading supermarket chains in Europe
 - Industrial raw material supplier for Europe, the Middle East, Japan and Russia

Market Leadership and Strong Growth



Products	Tomato Products	Tomato Paste	Pepper Paste	Ketchup	Mayonnaise	Pickles	Ready to eat Meal
Türkiye Market Ranking	1	1	2	2	3	1	3
Tat Gıda Turkiye Revenue Share	39.5%	19.3%	12.4%	15.7%	11.7%	20.5%	11.6%
		(tat)		KETCAP	MAYONEZ EXTERNAL		tat ##

^{*} Market shares are calculated based on the Nielsen 2024 report (Scantrack data for the pickles and ready to eat meals category), including discount markets and revenue (TL) distribution.







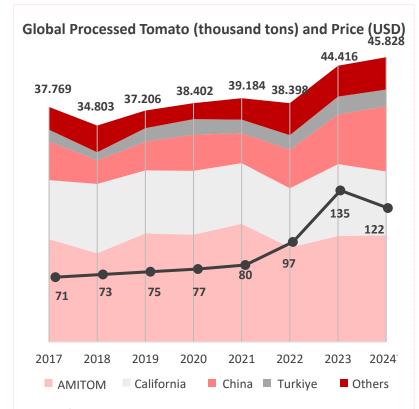








While the global processed tomato volume increases, reference prices are declining

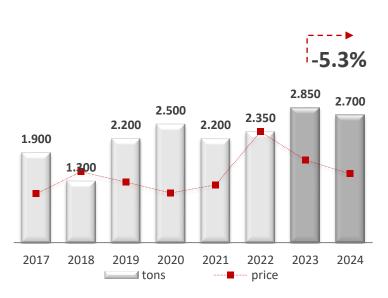


- ➤ Before the pandemic, the global tomato processing volume remained stable at around 37-38 million tons.
- > During the pandemic, regional fluctuations occurred:
 - > Issues in the supply chain and logistics
 - > Weather conditions in California and Southern Europe
 - Increased demand for long-shelf-life products
- ➤ In 2024, although reference prices declined, they remained above pandemic levels.
- > In 2025, a decrease in processing volume is projected.

Regional Distribution (2023 & 2024) 2024 %12 %6 %11 %38 %38 2023 %18 %23 %26 %22 California ■ China ■ Turkive Others AMITOM

- ➤ In 2025, the global processed tomato volume is expected to decline to around 40.5 million tons.
- > This decline is projected to be primarily driven by China.
- > Turkiye's share in the global processing market is expected to be around 6%.

Processed Tomatoes and Cost in Turkiye (USD)



- > In recent years, growth in Turkey has been driven primarily by increased demand in foreign markets.
- Until 2022, rising prices of energy, labor, and agricultural inputs increased tomato processing costs.
- Over the past two years, global price dynamics and increasing price sensitivity in the domestic market have led to continued price declines.
- In 2025, tomato production is expected to reach 14.0 million tons, while the processed tomato volume is projected to be 2.6 million tons.

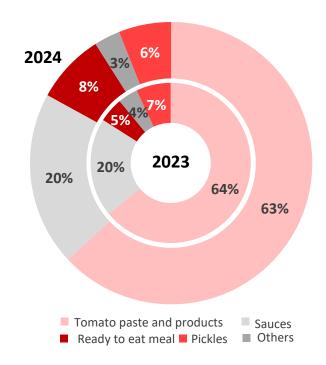
Growth-focused investments in fast-growing product groups are delivering results

Tat Tomato Processing (thousand tons)



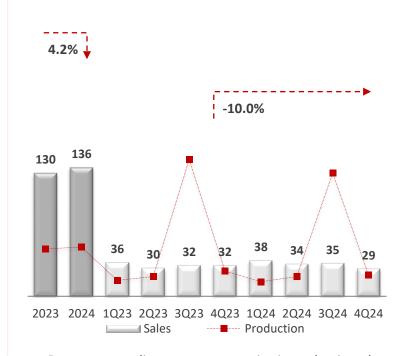
- > Tat Gida captured approximately a 13% share of the processed tomato market in Turkiye in 2024.
- ➤ In 2024, Tat Gida processed 414 thousand tons of tomatoes through effective stock management.
- The volume of processed tomatoes decreased by 8.0% compared to 2023.

Production Split (2023 & 2024)



- ➤ In 2024, total production decreased by 4.5% to 129.4 thousand tons.
 - > Tomato and paste products: 81.4 thousand tons (-6.1%)
 - > Sauces: 26.3 thousand tons (-4.1%)
 - > Ready to eat meals: 10.3 thousand tons (67.3%)
 - > Pickles: 7.6 thousand tons (-17.2%)
 - > Others: 3.7 thousand tons (-36.6%)
- The share of the ready meals category increased, primarily driven by new products launched for the World Food Program (WFP).

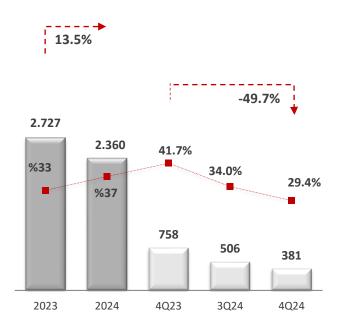
Production and Sales Volume (thousand tons)



- Due to seasonality, tomato processing is predominantly carried out in the third quarter.
- ➤ In Q4 2024, total production decreased by 24.4% compared to the same quarter of the previous year, reaching 13,131 tons.
- ➤ Total sales volume in Q4 2024 declined by 10.0% to 29,233 tons due to a decrease in exports.
 - Domestic sales volume: 18,773 tons (5.9%)
 - Export sales volume: 10,460 tons (-29.0%)

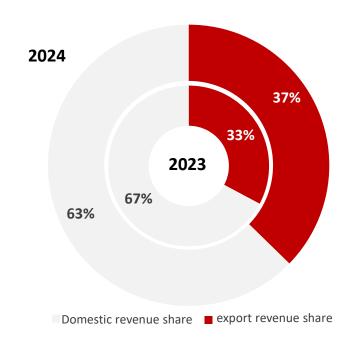
We initiated dealer structuring in Europe in 2024

Export revenues (mn TL) and Share (%)



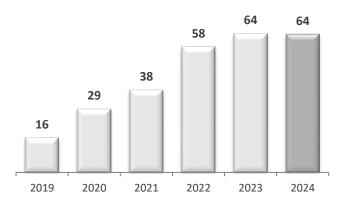
- ➤ In Q4 2024, export sales volume declined, primarily due to paste and tomato products.
- ➤ However, due to price pressure in global markets, export revenues decreased compared to Q4 2023:
 - > In TL terms, down by 32.9% to 381 million TL,
 - > In USD terms, down by 34.6% to 11.7 million USD.
- ➤ In 2024, export revenues decreased by 13.5%, reaching 2,360 million TL.

2023 - 2024 Export Share Growth



- ➤ In 2024, the export revenue share increased by 4.5 percentage points, reaching 37%.
 - New opportunities in the private-label pizza sauce and ketchup category in the European market
 - Ready to eat meal sales within the scope of the World Food Program
 - > Private-label ketchup production for the French market
 - New tenders
 - > Sales personnel in Russia
 - New distributorship agreements in Germany, the United Kingdom, France, and Russia

USD-Based Export Revenues



- > Tat Gida supplies private label products for supermarket chains in new geographies and international markets.
- ➤ In 2024, 40 new customers were added to the customer portfolio across 6 new countries.
- ➤ Between 2019 and 2023, the year-over-year growth rate (YoY) of USD-based export revenues reached 41.5%.
- ➤ In 2024, export revenues remained stable in USD terms.

Recent Developments





Capacity Investment

- A €10 million investment decision was made for the sauce and ready to eat meal categories, to be completed by the first half of 2025.
- The production capacity of plastic bottle sauces (ketchup, mayonnaise, and other flavoring sauce categories), which was 70 million units per year, was increased by 10 million units per year, reaching 85 million units per year.



Solar Power Plant Investment

- Tat Gida aims to minimize its environmental impact by investing in sustainable energy sources. In this context, it is successfully progressing all phases of the Solar Power Plant (SPP) project planned to be commissioned in Akçaköy.
- The plant, with an installed capacity of 2,316.34 kWp, is expected to generate approximately 3,800 MWh of electricity annually.



New Products

- As part of product innovation efforts, new products have been developed in the sauce category in line with customer and consumer insights and global trends.
- To become a complete sauce brand, the product portfolio has been enriched with innovative products such as Buffalo Sauce, Spicy Mayonnaise, Honey Mustard, Premium Spicy Ketchup, Reduced Sugar & Salt Ketchup, and Sriracha Mayonnaise.



Direct Domestic Sales

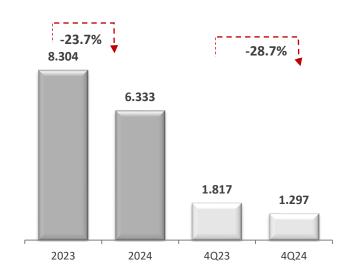
- > 50% of Tat Gida's total revenue is generated directly through our own sales team.
- In the last quarter of 2024, we started working directly with discount markets and HoReCa channels.



4Q 2024 Financial Results

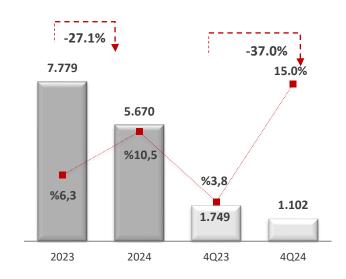
In the fourth quarter, the upward trend in operational profitability continued

Total Revenues (mn TL)



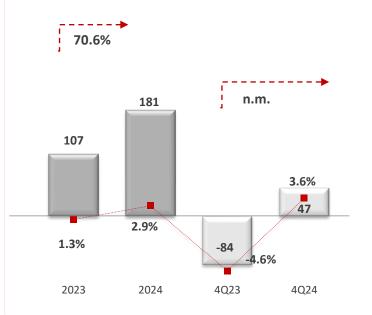
- In Q4 2024, sales revenue declined by 28.7%, mainly due to a decrease in exports.
- Despite a 6% increase in domestic sales volume, the inability to reflect rising food costs on consumer prices, the decline in purchasing power, and market contraction led to a 13.6% quarterly decline in revenue, reaching 915.5 million TL.
- Price pressure in global markets caused TL-based export revenues to drop by 49.7% in Q4 2024.
- For the 12-month period, total revenues declined by 23.7%, amounting to 6,333 million TL.

Cost of Sales (mn TL) & Gross Profit Margin (%)



- ➤ In Q4 2024, the cost of goods sold, thanks to lower raw material costs and increased production efficiency,
 - declined by 37.0% compared to Q4 2023.
- ➤ In Q4 2024, the gross profit margin increased by 11.2 percentage points, reaching 15.0%.
- Over the 12-month period, gross profit increased by 26% to 662.3 million TL, while the gross profit margin rose by 4.2 percentage points to 10.5%.

EBITDA (mn TL) & EBITDA Margin (%)

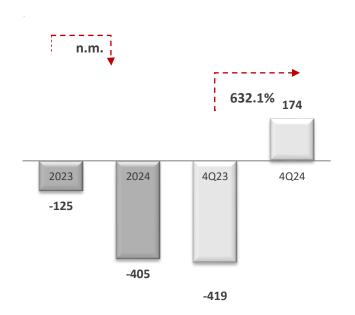


- ➤ In Q4 2024, the EBITDA margin increased by 8.2 percentage points year-over-year, reaching 3.6%, thanks to improvements in the cost of goods sold (COGS).
- ➤ In 12M 2024, the EBITDA margin increased by 1.6 percentage points compared to the previous year.

Monetary Gain Loss from Inflation Indexation Led to a Net Loss

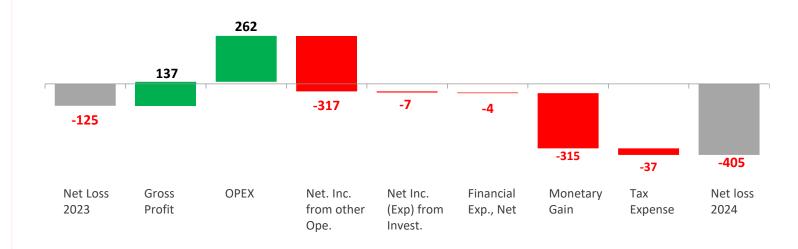


Net Profit / (Loss) (mn TL)



- In the last quarter of 2024, a positive net profit of 174 million TL was recorded compared to previous quarters.
- In other words, the net loss of 579 million TL recorded in the first nine months declined to 405 million TL over the 12-month period, thanks to profitability performance in the last guarter.

2023 – 2024 Net Profit/Loss Improvement (million TL)



- > COGS decreased due to lower raw material costs and increased production efficiency compared to the previous year, positively impacting gross profit.
- > Operating expenses declined due to a decrease in general administrative expenses.
- > The high maturity and exchange rate income recorded from trade receivables, driven by the sharp currency appreciation in 2023, decreased.
- ▶ In Q4 2024, with the transition to foreign currency loans, financial expenses decreased, aligning with 2023 levels.
- > The decline in monetary gain from inflation adjustment negatively impacted net profit.

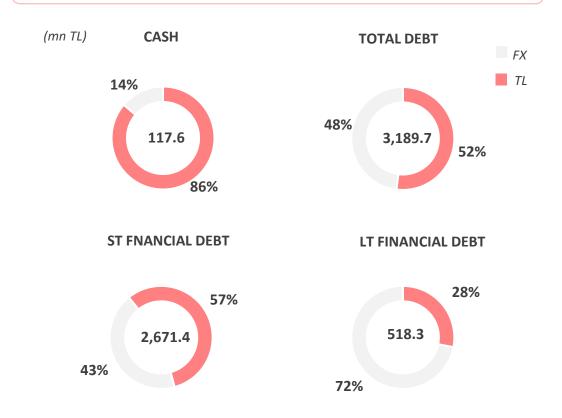
Net Financial Debt Decreased in 2024

BALANCE SHEET

(mn TL)	31 Dec. 2023	31 Dec. 2024	
Current Assets	7,111.2	5,180.9	
Non-current Assets	2,428.7	2,518.1	
TOTAL ASSETS	9,539.9	7,699.0	
Short Term Liabilities	4,641.1	3,846.9	
Long Term Liabilities	1,495.9	765.2	
Total Liabilities	6,137.0	4,612.1	
S. Equity	3,403.0	3,087.0	
TOTAL LIABILITIES	9,539.9	7,699.0	

Λ			
FINANCIAL RATIOS	31 Dec. 2023	31 Dec. 2024	
Current Ratio	3.52	2.95	
Liquidity Ratio	0.04	0.04	
Current Assets/ Total Assets	0.75	0.67	
Net Financial Debt / S. Equity	1.23	1.00	
Short Term Liabilities / Total Liabilities	0.76	0.83	

CASH-DEBT POSITION



(mn TL)	31 Dec. 2023	31 Dec. 2024	
Net Working Capital	5,098.3	3,727.7	
Net Financial Debt	4,182.8	3,072.1	



Sustainability



Sustainability Report



Sustainability Committee

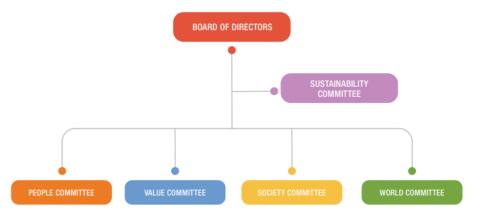
- People
- Values
- Society
- World

Sustainability Projects

- Digital Agriculture Projects
- Solar Power Plant Projects

Initiatives and Indices

- LSEG
- EcoVadis
- UNGC







ecovadis







Appendix Financial Indicators

Summary Balance Sheet

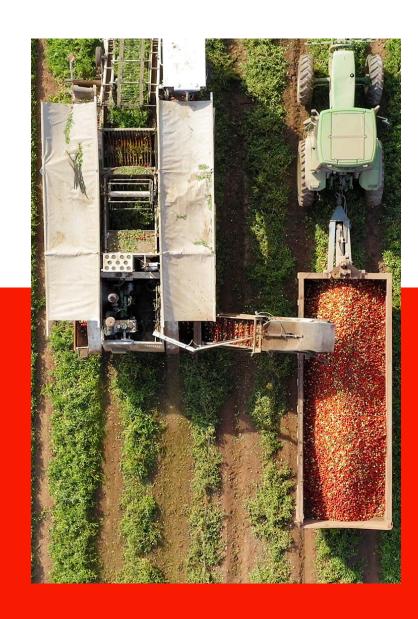


BALANCE SHEET (TL)	December 31, 2023	December 31, 2024
Cash and Cash Equivalents	133,825,470	117,628,435
Trade Receivables	1,933,672,297	1,029,415,111
Inventories	4.442,317,052	3,600,406,193
Total Current Assets	7,111,233,872	5,180,934,288
Total Non Current Assets	2,428,711,025	2,518,104,757
TOTAL ASSETS	9,539,944,897	7,699,039,045
Kshort Term Borrowing	2,021,234,636	1,757,467,650
Current Portion of Long Term Borrowing	1,046,504,496	913,912,125
Trade Payables	1,277,680,170	902,120,580
Short Term Labilities	4,641,068,748	3,846,901,507
Long Term Borrowing	1,248,891,357	518,325,392
Long Term Liabilities	1,495,916,666	765,167,549
Total Equity	3,402,959,483	3,086,969,989
TOTAL LIABILITIES AND EQUITY	9,539,944,897	7,699,039,045

Summary P&L



INCOME STATEMENT (TL)	12M 2023	12M 2024	%change	4Q 2023	4Q 2024	%change	3Q 2024
Revenue	8,304,211,377	6,332,759,473	-23.7%	1,817,487,998	1,296,657,837	-28.7%	1,488,455,824
Domestic sales (net)	5,577,621,464	3,973,102,155	-28.8%	1,059,008,277	915,487,564	-13.6%	982,008,568
Exports (net)	2,726,589,913	2,359,657,318	-13.5%	758,479,721	381,170,273	-49.7%	506,447,255
Cost of Goods Sold (-)	-7,778,944,644	-5,670,431,716	-27.1%	-1,748,935,202	-1,101,798,733	-37.0%	-1,280,327,145
Gross Profit	525,266,733	662,327,757	26.1%	68,552,796	194,859,105	184.2%	208,128,678
Gross Profit Margin	6.3%	10.5%	4.1	3.8%	15.0%	11.3	14.0%
Operating Expenses	-1,323,530,207	-1,061,632,616	-19.8%	-252,643,892	-216,441,912	-14.3%	-253,645,237
Marketing expenses (-)	-613,479,408	-527,569,043	-14.0%	-135,745,529	-114,881,089	-15.4%	-108,553,407
General administrative expenses (-)	-687,022,678	-509,984,331	-25.8%	-107,280,134	-100,077,032	-6.7%	-136,673,280
Research and development expenses (-)	-23,028,121	-24,079,242	4.6%	-9,618,229	-1,483,790	-84.6%	-8,418,550
Other Income / (Loss) from operations, net	625,095,883	308,302,776	-50.7%	122,329,299	19,473,320	-84.1%	85,915,215
Operating Profit / (Loss)	-173,167,591	-91,002,083	-47.4%	-61,761,797	-2,109,487	-96.6%	40,398,656
EBITDA	106,797,693	180,699,298	69.2%	-83,508,863	47,260,526	-156.6%	151,313,694
EBITDA Margin	1.3%	2.9%	1.6	-4.6%	3.6%	8.2	10.2%
Income / (Loss) from investing activities, net	14,441,515	7,674,365	46.9%	8,420,565	44,330	-99.5%	-965,163
Financing income / (loss), net	-1,082,467,591	-1,086,351,112	0.4%	-323,508,096	-200,105,341	-38.1%	-251,730,971
Monetary Gain / (Loss)	1,152,301,409	837,223,142	-27.3%	-47,107,246	384,837,816	-916.9%	132,427,924
Profit Before Tax	-88,892,258	-332,455,688	274.0%	-423,956,573	182,667,318	-143.1%	-79,869,553
Tax expense	-35,626,395	-72,911,799	104.7%	4,650,425	-8,535,308	-283.5%	-26,421,033
Tax expense for the period	-85,259,565	0	-100.0%	29,122,230	0	-100,0%	0
Deferred tax income / (loss)	49,633,170	-72,911,799	-246.9%	-24,471,805	-8,535,308	-65.1%	-26,421,033
Net Profit for the Period	-124,518,653	-405,367,487	225.5%	-419,306,148	174,132,010	-141.5%	-106,290,587
Net Profit Margin	-1.5%	-6.4%	-4.9	-23.1%	13.4%	36.5	-7.1%
Amortization	279,965,284	271,701,381	-3.0%	-21,747,066	49,370,013	-327.0%	110,915,037



Thank you

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